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Parent Risk Code & Title	Description	Risk Code & Title	Status	Ri Sc
09-CR FINANCE	09-CR1 Continually improving financial management and ensuring the Council remains financially sound	09-CR1-01 UDC finances are adversely affected by wider economic problems		12
09-CR FINANCE	09-CR1 Continually improving financial management and ensuring the Council remains financially sound	09-CR1-02 The Council does not make sufficient progress to implement strategic solutions to longer term financial challenges		8
09-CR FINANCE	09-CR1 Continually improving financial management and ensuring the Council remains financially sound	09-CR1-03 Budgetary control not effective leading to overspends and depletion of reserves	 	6
09-CR FINANCE	09-CR1 Continually improving financial management and ensuring the Council remains financially sound	09-CR1-04 Permanent loss of a significant proportion of Landsbanki deposit that depletes revenue balances		12
09-CR FINANCE	09-CR1 Continually improving financial management and ensuring the Council remains financially sound	09-CR1-05 Insolvency of further bank(s) in which UDC has deposited funds		8
09-CR FINANCE	09-CR1 Continually improving financial management and ensuring the Council remains financially sound	09-CR1-06 The Council fails to achieve level 2 in the 2011 Use of Resources Inspection		4
09-CR FINANCE	09-CR2 Deliver effective and sustainable procurement and asset management	09-CR2-01 The Council does not have sufficient capacity and capability to implement appropriate arrangements for procurement and asset management		3
09-CR FINANCE	09-CR2 Deliver effective and sustainable procurement and asset management	09-CR2-02 Corporate procurement arrangements are not well advanced limiting scope for procurement to add value		6

09-CR FINANCE	09-CR2 Deliver effective and sustainable procurement and asset management	09-CR2-03 Corporate asset management arrangements are not well advanced limiting scope for maximising the utilisation of assets and/or progressing rationalisation		6
09-CR FINANCE	09-CR3 Increasing the emphasis on demonstrable value for money	09-CR3-01 The Council does not have corporate arrangements for benchmarking so that it is difficult to assess and demonstrate value for money		6
09-CR PARTNERSHIPS	Actively seek opportunities for delivering services in partnership, with or by third parties and/or devolving service provision and developing shared service provision	09-CR4-01 Procurement rules inhibit progress of setting up new partnership arrangements		6
09-CR PARTNERSHIPS	Actively seek opportunities for delivering services in partnership, with or by third parties and/or devolving service provision and developing shared service provision	09-CR4-02 Business Cases and/or contractual arrangements underpinning new partnerships are not robust so that desired objectives are not met		9
09-CR PARTNERSHIPS	Actively seek opportunities for delivering services in partnership, with or by third parties and/or devolving service provision and developing shared service provision	09-CR4-03 The Council lacks the corporate capacity and capability to operate effectively in a partnership environment		9
09-CR PARTNERSHIPS	Actively seek opportunities for delivering services in partnership, with or by third parties and/or devolving service provision and developing shared service provision	09-CR4-04 Audit Commission and/or central government impose bureaucratic restrictions that inhibit progress and/or dilute benefits realised		6
09-CR PARTNERSHIPS	Actively seek opportunities for delivering services in partnership, with or by third parties and/or devolving service provision and developing shared service provision	09-CR4-05 Major change of circumstances in a strategic partner e.g. insolvency of private sector partner or change in local government structure		9
09-CR PARTNERSHIPS	Actively seek opportunities for delivering services in partnership, with or by third parties and/or devolving service provision and developing shared service provision	09-CR4-06 Potential partners do not wish to have devolved services		6
09-CR PARTNERSHIPS	Actively lead Uttlesford Futures and contribute to the delivery of the local area agreement	09-CR5-01 Sustainable Community Strategy not updated		6
09-CR PARTNERSHIPS	Actively lead Uttlesford Futures and contribute to the delivery of the local area agreement	09-CR5-02 Failure to achieve the targets for the new local area agreement		6
09-CR PARTNERSHIPS	Work in partnership to improve the safety, health and well-being of our communities particularly to meet the needs of those affected by the current recession	09-CR6-01 Strategy does not decrease Crime and Disorder		6

09-CR PARTNERSHIPS	Work in partnership to improve the safety, health and well-being of our communities particularly to meet the needs of those affected by the current recession	09-CR6-02 Failure to action the recommendations made by the Review Group		6
09-CR PARTNERSHIPS	Work in partnership to improve the safety, health and well-being of our communities particularly to meet the needs of those affected by the current recession	09-CR6-03 Adequate funding no longer available to improve provisions		4
09-CR PARTNERSHIPS	Work in partnership to improve the safety, health and well-being of our communities particularly to meet the needs of those affected by the current recession	09-CR6-04 Mismanagement of housing stock arising from failure to use available funding to best effect		12
09-CR PARTNERSHIPS	Improve access to affordable sport, leisure and cultural activities	09-CR7-01 Leisure Connect fails to deliver the services in accordance with the PFI contract		8
09-CR PARTNERSHIPS	Improve access to affordable sport, leisure and cultural activities	09-CR7-02 Inadequate resource to meet community expectations contract		6
09-CR PARTNERSHIPS	Improve access to affordable sport, leisure and cultural activities	09-CR7-03 UDC is unable to continue its current financial commitment to the museum		4
09-CR PEOPLE	Encourage community participation through effective consultation and engagement	09-CR8-01 Significant decision are made without effective consultation with stakeholders in the community		6
09-CR PEOPLE	Encourage community participation through effective consultation and engagement	09-CR8-02 Members fail to agree a new decision making structure		9
09-CR PEOPLE	Develop the customer service centre, improve customer care and improve access to services	09-CR9-01 Failure to meet the needs of UDC customers		3
09-CR PEOPLE	Develop the customer service centre, improve customer care and improve access to services	09-CR9-02 CIC does not reflect UDC needs		2
09-CR PEOPLE	Develop the customer service centre, improve customer care and improve access to services	09-CR9-03 Failure to promote the principles of Equality and Diversity		8
09-CR PEOPLE	Develop the customer service centre, improve customer care and improve access to services	09-CR9-04 Inability to improve the service provided to our customers by failure to develop a culture of cross service working		9
09-CR PEOPLE	Maintain a high level of corporate governance and standards	09-CR10-01 Inability to improve performance because of ineffective monitoring and reporting		6

09-CR PEOPLE	Maintain a high level of corporate governance and standards	09-CR10-02 Lack of improvement in performance because of failure to learn from external inspections in terms of inspection methodology and preparation and implementation of recommendations		6
09-CR PEOPLE	Maintain a high level of corporate governance and standards	09-CR10-03 Reputational risk resulting from negative feedback from stakeholders		6
09-CR PEOPLE	Maintain a high level of corporate governance and standards	09-CR10-04 UDC signs up to the Sustainable Communities Act without receiving any benefit to Uttlesford residents at this time		4
09-CR PEOPLE	Develop and maintain a motivated and high performing workforce	09-CR11-01 The development of "Strategic Solutions" adversely affects staff morale		8
09-CR PEOPLE	Develop and maintain a motivated and high performing workforce	09-CR11-02 The Council may not have the right levels of staff and skills mix to operate effectively in a partnership environment		9
09-CR PEOPLE	Further embedding the principles of equalities and good health and safety throughout the organisation and beyond	09-CR12-01 Failure to become an Achieving authority by 31 December 2009		4
09-CR PEOPLE	Further embedding the principles of equalities and good health and safety throughout the organisation and beyond	09-CR12-02 HSE prosecution because no or inadequate assessments in place		8
09-CR ENVIRONMENT	Opposing further expansion of Stansted Airport	09-CR13-01 Failure to mount an effective case opposing further expansion would undermine the credibility of the Council's community leadership		6
09-CR ENVIRONMENT	Managing development and delivering affordable housing for local people	09-CR14-01 Failure to accommodate growth and ensure local housing needs		9
09-CR ENVIRONMENT	Managing development and delivering affordable housing for local people	09-CR14-02 Planning growth which is not perceived to be reasoned by the majority of stakeholders		9

09-CR ENVIRONMENT	Developing sustainable communities by protecting and encouraging local facilities	09-CR15-01 Inability to progress further in developing sustainable communities due to the current economic crisis		6
09-CR ENVIRONMENT	Developing energy efficiency policies to reduce our carbon footprint and assist with fighting fuel poverty	09-CR16-01 Lack of adequate staff resources to progress the required actions to implement the energy efficiency policies		4
09-CR ENVIRONMENT	Improving environmental management and enforcement against environmental crime	09-CR17-01 Failure to optimize the resources available for street cleaning		6
09-CR ENVIRONMENT	Improving environmental management and enforcement against environmental crime	09-CR17-02 Failure to enforce the Clean Neighbourhoods and Environment Act in the appropriate cases		2
09-CR ENVIRONMENT	Minimising Waste	09-CR18-01 Volume of waste increases in terms of waste : land fill and total waste arisings		3